SUMITOMO BAKELITE CO., LTD. 5-8, Higashi-Shinagawa 2-chome, Shinagawa-ku, Tokyo, Japan

June 2, 2021

### NOTICE OF THE 130TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We hereby inform you of the 130th Ordinary General Meeting of Shareholders to be held at the time and location set forth below:

In order to prevent the spread of COVID-19, we strongly recommend that you refrain from visiting the venue on the day of the meeting and exercise your voting rights in advance in writing or via the Internet. Please review the "Reference for the General Meeting of Shareholders" mentioned below, and exercise your voting rights in writing or via the Internet by Wednesday, June 23, 2021 at 5:40 p.m.

Very truly yours,

Kazuhiko Fujiwara President and Representative Director

#### Notice

| 1. | Date and Time:          | Thursday, June 24, 2021 at 10:00 a.m.   |
|----|-------------------------|---|
| 2. | Location:               | Conference room of the Company on the 20th floor of Tennoz Parkside Building, 5-<br>8, Higashi-Shinagawa 2-chome, Shinagawa-ku, Tokyo, Japan  |
| 3. | Agenda of the Meeting:  |   |
|    | Matters to be reported: | <ol> <li>The Business Report, Consolidated Financial Statements and Non-consolidated<br/>Financial Statements for the 130th Fiscal Year (from April 1, 2020 through March<br/>31, 2021)</li> <li>Results of audit on the 130th Consolidated Financial Statements by Accounting</li> </ol> |
|    |                         | Auditor and the Board of Corporate Auditors   |
|    | Matters to be resolved: |   |
|    | Proposal No. 1:         | Appropriation of Surplus  |
|    | Proposal No. 2:         | Election of ten (10) Directors  |
|    | Proposal No. 3:         | Election of one (1) Corporate Auditor and one (1) Substitute Corporate Auditor  |

• From among the documents to be provided together with the Notice of the 130th Ordinary General Meeting of Shareholders, the "Notes to the Consolidated Financial Statements" and "Notes to the Non-consolidated Financial Statements" are disclosed on the Company's website (http://www.sumibe.co.jp) pursuant to the laws, regulations and Article 15 of the Company's Articles of Incorporation. Therefore, these documents are not included in the attached documents to this Notice. Also, the consolidated financial statements and non-consolidated financial statements in the attached documents to this Notice are included in the consolidated financial statements audited by the Corporate Auditors and the Accounting Auditor to prepare the Audit Reports.

• Please be forewarned that, regarding the contents of the Reference for the General Meeting of Shareholders, Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements, if a situation to be corrected occurs up to the previous day before the meeting, we will post notice to that effect on the Company's website (http://www.sumibe.co.jp).

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

# **REFERENCE FOR THE GENERAL MEETING OF SHAREHOLDERS**

#### **Proposals and references**

### **Proposal No. 1** Appropriation of Surplus

As for the appropriation of surplus, we attempt to return to our shareholders a portion of surplus in the form of dividends in the most regular and stable manner as possible over the long term. In order to solidify our management bases for the future, we also have a policy to pay dividends according to profitability, while taking the enhancement of internal reserves into consideration. In consideration of the need to set aside funds for strategic investment and M&A towards sustainable growth, the Company proposes to pay the year-end dividend of 45 yen per share.

As a result, the annual dividend for this fiscal year will be 75 yen per share, including the interim dividend distributed last year. The amount of the annual dividend will be the same as that of the previous fiscal year. Accordingly, the Company proposes the appropriation of surplus as follows.

1. Matters regarding appropriation of surplus

The Company intends to reverse the reserve for dividends by the amount equivalent to the year-end dividends and transfer the same amount to retained earnings brought forward.

- (1) Item and the amount of surplus to be increased Retained earnings brought forward 2,200,000,000 yen
- (2) Item and the amount of surplus to be decreased Reserve for dividends 2,200,000,000 yen
- 2. Matters regarding year-end dividend
  - (1) Class of dividend property Monetary payment
  - (2) Matters related to the disbursement of dividend property and the total amount Dividends: 45 yen per common share Total amount: 2,117,586,645 yen
  - (3) Effective date of the disbursement of dividends from surplus: June 25, 2021

# Proposal No. 2 Election of ten (10) Directors

All of the nine (9) Directors will complete their terms of office at the conclusion of this meeting. Further, Mr. Toshihisa Deguchi resigned as Director on January 31, 2021. Accordingly, we propose that you elect the following ten (10) Directors.

The candidates for the positions are as follows:

| Candidate<br>No. | Name              | Current position at the<br>Company                                  |               |         |             |
|------------------|-------------------|---|---------------|---------|-------------|
| 1                | Shigeru Hayashi   | Representative<br>Director<br>Chairman of the<br>Board of Directors | Reappointment |         |             |
| 2                | Kazuhiko Fujiwara | Representative<br>Director<br>President                             | Reappointment |         |             |
| 3                | Masayuki Inagaki  | Director<br>Executive Vice<br>President                             | Reappointment |         |             |
| 4                | Sumitoshi Asakuma | Director<br>Senior Managing<br>Executive Officer                    | Reappointment |         |             |
| 5                | Takashi Nakamura  | Director<br>Senior Managing<br>Executive Officer                    | Reappointment |         |             |
| 6                | Goichiro Kuwaki   | Director<br>Managing Executive<br>Officer                           | Reappointment |         |             |
| 7                | Takashi Kobayashi | Director<br>Managing Executive<br>Officer                           | Reappointment |         |             |
| 8                | Hiroyuki Abe      | Outside Director  | Reappointment | Outside | Independent |
| 9                | Kazuo Matsuda     | Outside Director  | Reappointment | Outside | Independent |
| 10               | Etsuko Nagashima  | Outside Corporate<br>Auditor  | New           | Outside | Independent |

| Candidate     | (Name)          |                  |  |  |  |
|---------------|-----------------|------------------|--|--|--|
| No. 1         | Shi             | igeru Hayashi    | Reappointment  |  |  |
|               |                 | Date of birth    | August 15, 1947  |  |  |
| 1000          | 1               | Number of Co     | ompany shares held 23,900  |  |  |
| (and and      |                 | Attendance at    | Board of Directors' meetings   |  |  |
| NOA           | T               |                  | 12 times out of 12 meetings (100%)   |  |  |
|               |                 | Brief personal   | history, position and responsibility at the Company  |  |  |
|               |                 | April 1970       | Entered the Company  |  |  |
|               |                 | June 2000        | Director of the Company  |  |  |
| Nº S VI       | 5- 19           | June 2004        | Managing Director of the Company   |  |  |
|               |                 | June 2006        | Director, Senior Managing Executive Officer of the Company   |  |  |
|               |                 | June 2008        | Director, Executive Vice President of the Company  |  |  |
|               |                 | June 2010        | President and Director of the Company  |  |  |
|               |                 | June 2018        | Chairman of the Board of Directors and Director of the Company (to the present)  |  |  |
| [Major cond   | current positio | on]              |  |  |  |
|               |                 | emicals Co., Ltd |  |  |  |
| -             | •               | a candidate for  | -  |  |  |
| Director in . | June 2018, M    | r. Shigeru Haya  | ad Director in June 2010 and Chairman of the Board of Directors and<br>shi has led the core management of the Company for many years.<br>ibute to improving the Company group's corporate value with his |  |  |

Based on our judgment that he will contribute to improving the Company group's corporate value with his considerable experience as a management executive and wide range of knowledge developed so far, we have continuously selected Mr. Hayashi as a candidate for Director.

| Candidate | (Name) |                |  |
|-----------|--------|----------------|--|
| No. 2     | Ka     | zuhiko Fujiwar | a Reappointment  |
| I         |        | Date of birth  | March 2, 1958  |
| -         |        | Number of Co   | mpany shares held 12,800                                   |
|           |        | Attendance at  | Board of Directors' meetings                               |
| 19        |        |                | 12 times out of 12 meetings (100%)                         |
|           |        | Brief personal | history, position and responsibility at the Company        |
|           |        | April 1980     | Entered the Company  |
| C A       |        | June 2009      | Executive Officer of the Company                           |
|           | 10.1 A | April 2013     | Managing Executive Officer of the Company                  |
|           |        | June 2014      | Director, Managing Executive Officer of the Company        |
|           |        | April 2016     | Director, Senior Managing Executive Officer of the Company |
|           |        | June 2018      | President and Director of the Company (to the present)     |

[Reasons for selecting as a candidate for Director]

Mr. Kazuhiko Fujiwara possesses experience and achievement in the Company's overall businesses. He has led the core management of the Company for many years as Director. Since assuming the office as President and Director in June 2018, he has provided leadership and taken the initiative in the Company's business. Accordingly, based on our judgment that he will contribute to improving the Company group's corporate value with his experience and achievement, we have continuously selected Mr. Fujiwara as a candidate for Director.

| Candidate                                     | (Name)   |  |  |  |  |  |
|---|--|--|--|--|--|--|
| No. 3   | Ma   | sayuki Inagaki   | Reappointment  |  |  |  |
|   |  | Date of birth  | July 27, 1959  |  |  |  |
|   |  | Number of Cor  | npany shares held 12,600   |  |  |  |
|   | 1  | Attendance at Board of Directors' meetings                           |  |  |  |  |
| 1ê  | A  |  | 12 times out of 12 meetings (100%)   |  |  |  |
| 17  | 5.   | Brief personal   | history, position and responsibility at the Company  |  |  |  |
|   | 30.  | April 1982   | Entered the Company  |  |  |  |
|   |  | June 2009  | Executive Officer of the Company   |  |  |  |
|   | 0 %  | April 2013   | Managing Executive Officer of the Company  |  |  |  |
|   |  | June 2015  | Director, Managing Executive Officer of the Company  |  |  |  |
|   |  | April 2017   | Director, Senior Managing Executive Officer of the Company   |  |  |  |
|   |  | April 2021   |  |  |  |  |
|   |  | 1  | present)   |  |  |  |
| General I<br>Research<br>Laborato<br>Corporat | & Developm<br>ry and Circuit<br>e Engineering      | orporate Producti<br>ent Div., Advanc<br>ry with Optical I<br>Center | ion Management & Engineering Div.; Overseeing Corporate<br>ed Materials Research Laboratory, Bio & Science Research<br>nterconnection Business Development Dept.; In charge of   |  |  |  |
|   |  | a candidate for E  | Director]  |  |  |  |
| production<br>for many ye<br>Accordingly      | engineering an<br>ears. Also, he<br>y, based on ou | rea and has overs<br>currently serves a<br>r judgment that h         | sperience as a chief person mainly in charge of manufacturing and<br>seen overall corporate research & development and engineering area<br>as a chief person to facilitate sustainability of the Company group.<br>he will contribute to improving the Company group's corporate<br>it, we have continuously selected Mr. Inagaki as a candidate for |  |  |  |

| Candidate  | (Name)          |                   |   |                               |                 |
|--|-----------------|-------------------|---|-------------------------------|-----------------|
| No. 4  | Sui             | mitoshi Asakun    | na  |                               | Reappointment   |
|  |                 | Date of birth     |   | January 3, 1961               |                 |
|  |                 | Number of Co      | mpany shares held                         | 9,000                         |                 |
|  |                 | Attendance at     | Board of Directors' me                    | eetings                       |                 |
| from   | > R             |                   |   | 12 times out of 12            | meetings (100%) |
| 13   |                 | Brief personal    | history, position and re                  | esponsibility at the Company  |                 |
|  |                 | April 1985        | Entered the Compar                        | ıy                            |                 |
|  |                 | June 2010         | Executive Officer of the Company          |                               |                 |
|  | 0.1             | April 2014        | Managing Executive Officer of the Company |                               |                 |
|  |                 | June 2015         | Director, Managing                        | Executive Officer of the Cor  | npany           |
|  |                 | April 2018        | Director, Senior Ma                       | naging Executive Officer of   | the Company (to |
|  |                 | -                 | the present)                              |                               |                 |
| ` <b>-</b>                                       | ility at the Co | 1 .               |   |                               |                 |
|  | •               | actor Materials s | egment                                    |                               |                 |
|  | current positic | -                 |   |                               |                 |
| Chairman of Sumitomo Bakelite (Taiwan) Co., Ltd. |                 |                   | , ,                                       |                               |                 |
| [Reasons fo                                      | or selecting as | a candidate for   | Director]                                 |                               |                 |
|  |                 |                   |   | person mainly in charge of re |                 |
|  |                 |                   |   | als segment. Accordingly, bas |                 |
|  |                 | -                 | ted Mr. Asakuma as a o                    | up's corporate value with his | experience and  |
| achievennen                                      | it, we have co  | nunuousiy selec   | ieu ivii. Asakuilla as a (                | candidate for Director.       |                 |

| Candidate                     | (Name)       |                   |   |  |  |  |
|-------------------------------|--------------|-------------------|---|--|--|--|
| No. 5                         | 1            | fakashi Nakamu    | ra Reappointment  |  |  |  |
|                               |              | Date of birth     | October 18, 1956  |  |  |  |
|                               |              | Number of Con     | npany shares held 5,100   |  |  |  |
| 0                             |              | Attendance at E   | Board of Directors' meetings  |  |  |  |
| 10 m                          | 2-6          |                   | 12 times out of 12 meetings (100%)  |  |  |  |
| 12                            |              | Brief personal h  | istory, position and responsibility at the Company                          |  |  |  |
|                               |              | April 1979        | Entered Sumitomo Chemical Co., Ltd.   |  |  |  |
|                               | 12           | March 2015        | Retired from Sumitomo Chemical Co., Ltd.                                    |  |  |  |
|                               | 0-/          | April 2015        | Executive Officer of the Company  |  |  |  |
| PLANA                         |              | April 2016        | Managing Executive Officer of the Company                                   |  |  |  |
|                               |              | June 2018         | Director, Managing Executive Officer of the Company                         |  |  |  |
|                               |              | April 2020        | Director, Senior Managing Executive Officer of the Company (to the present) |  |  |  |
| (Responsibil                  |              |                   |   |  |  |  |
|                               |              |                   | Div., Personnel Div., Osaka Office and Nagoya Office; In charge of          |  |  |  |
|                               |              | urement Div., Coi | porate Planning Dept., Information Systems & Data Processing                |  |  |  |
| [Major conci                  |              |                   |   |  |  |  |
|                               |              | mation System Co  | o., Ltd.  |  |  |  |
| [Reasons for                  | selecting as | a candidate for D | irector]  |  |  |  |
|                               |              |                   | n multiple business departments at Sumitomo Chemical Co., Ltd.,             |  |  |  |
|                               |              |                   | f person in charge of overall administration area as well as                |  |  |  |
|                               |              |                   | ur judgment that he will contribute to improving the Company                |  |  |  |
| group's corp<br>as a candidat |              |                   | e and achievement, we have continuously selected Mr. Nakamura               |  |  |  |
|                               |              | л.                |   |  |  |  |

| Candidate   | (Name)  |                    |   |  |  |
|---|---|--------------------|---|--|--|
| No. 6   | 6   | oichiro Kuwaki     | Reappointment   |  |  |
|   |   | Date of birth      | September 5, 1961   |  |  |
|   |   | Number of Con      | npany shares held 5,900                                       |  |  |
|   |   | Attendance at B    | loard of Directors' meetings                                  |  |  |
| 1 Sula  |   |                    | 12 times out of 12 meetings (100%)                            |  |  |
| 1-  |   | Brief personal h   | istory, position and responsibility at the Company            |  |  |
|   |   | April 1985         | Entered the Company   |  |  |
|   |   | April 2013         | Executive Officer of the Company                              |  |  |
|   | 0.  | April 2017         | Managing Executive Officer of the Company                     |  |  |
|   |   | June 2018          | Director, Managing Executive Officer of the Company (to the   |  |  |
|   |   |                    | present)  |  |  |
| (Responsibili   | -   | 1 0/               |   |  |  |
|   | <u> </u>  | ormance Plastics s | egment  |  |  |
| [Major concu  | -   |                    |   |  |  |
|   | /   |                    | North America Holding, Inc.                                   |  |  |
|   |   | d CEO) of Vaupel   |   |  |  |
|   |   | o Bakelite Macau   |   |  |  |
|   |   | a candidate for D  |   |  |  |
|   | Mr. Goichiro Kuwaki engaged in High Performance Plastics segment business for many years and cu |                    |   |  |  |
| serves as a chief person in charge of this business segment, possessing considerable experience in this field |   |                    |   |  |  |
| Accordingly,  | based on ou   | r judgment that h  | e will contribute to improving the Company group's corporate  |  |  |
| value with his  | s experience  | and achievement    | , we have continuously selected Mr. Kuwaki as a candidate for |  |  |
| Director.   | -   |                    |   |  |  |

| Candidate     | (Name)                                 |                    |   |  |  |
|---------------|--|--------------------|---|--|--|
| No. 7         | Т                                      | Takashi Kobayash   | i Reappointment   |  |  |
|               | •                                      | Date of birth      | February 22, 1963   |  |  |
|               |  | Number of Com      | pany shares held 6,300  |  |  |
|               |  | Attendance at B    | oard of Directors' meetings   |  |  |
| -             |  |                    | 12 times out of 12 meetings (100%)                                  |  |  |
| 12            | P                                      | Brief personal h   | istory, position and responsibility at the Company                  |  |  |
|               |  | April 1987         | Entered the Company   |  |  |
|               |  |                    | Executive Officer of the Company                                    |  |  |
|               |  | April 2017         | Managing Executive Officer of the Company                           |  |  |
|               |  |                    | Director, Managing Executive Officer of the Company (to the         |  |  |
|               |  |                    | present)  |  |  |
| (Responsibili |  |                    |   |  |  |
|               |  |                    | boratory, Films & Sheets Div. and Amagasaki Plant; In charge of     |  |  |
| -             |  | iv. and S-BIO Bus  | siness Div.   |  |  |
| [Major concu  |  |                    | - 141   |  |  |
|               |  | hitomo Bakelite Co |   |  |  |
|               |  |                    | boratories, Incorporated  |  |  |
|               |  | a candidate for Di |   |  |  |
|               |  |                    | able experience, having engaged in High Performance Plastics        |  |  |
|               |  |                    | d as a chief person in charge of the Company's business in the      |  |  |
|               |  |                    | f person in charge of the Films & Sheets business, the Healthcare   |  |  |
|               |  |                    | gly, based on our judgment that he will contribute to improving the |  |  |
|               |  |                    | experience and achievement, we have continuously selected Mr.       |  |  |
| Kobayashi as  | Kobayashi as a candidate for Director. |                    |   |  |  |

| Candidate | (Name) |  |  |               |               |                 |  |
|-----------|--------|--|--|---------------|---------------|-----------------|--|
| No. 8     | Hi     | royuki Abe   |  | Reappointment | Outside       | Independent     |  |
|           |        | Date of birth  |  | October 9, 19 | 936           |                 |  |
| 199       |        | Number of Comp   | any shares hele  | d 0           |               |                 |  |
| (Fill)    |        | Attendance at Bo   | ard of Director  | s' meetings   |               |                 |  |
| Lare      |        |  |  | 12 ti         | mes out of 12 | meetings (100%) |  |
| A.M.      |        | Brief personal history, position and responsibility at the Company |  |               |               |                 |  |
|           | 1      | October 1977   | Professor, School of Engineering, Tohoku University  |               |               |                 |  |
|           |        | April 1993   | 1993 Dean, Undergraduate School of Engineering/Graduate School of Engineering, Tohoku University |               |               |                 |  |
|           | 0      | November 1996  | President of Tohoku University   |               |               |                 |  |
|           |        | November 2002  | Professor Emeritus of Tohoku University (to the present)   |               |               |                 |  |
|           |        | June 2007  | Outside Corporate Auditor of the Company   |               |               |                 |  |
|           |        | June 2015  | Outside Director of the Company (to the present)   |               |               |                 |  |

[Reasons for selecting as a candidate for Outside Director and expected role]

Mr. Hiroyuki Abe has expertise, considerable experience and wide range of insight as a university professor. The Company expects him to provide appropriate opinions and valuable advice from an objective standpoint by using such knowledge. He has served as a member of the Appointment and Remuneration Advisory Committee and expressed opinions from an independent standpoint. Since he has played his role in line with the expectations mentioned above, we have judged that he is qualified for the position of Outside Director of the Company, and therefore continuously selected Mr. Abe as a candidate for Outside Director. Though he has not been involved in corporate management in a position other than outside officer in the past, we have judged that he can appropriately perform the duties as Outside Director for the reason mentioned above.

| Candidate   | (Name)           |  |   |  |  |  |  |
|---|------------------|--|---|--|--|--|--|
| No. 9   | Ka               | zuo Matsuda                                | Reappointment Outside Independent   |  |  |  |  |
|   |                  | Date of birth                              | November 11, 1948   |  |  |  |  |
|   | 1                | Number of Company shares held 1,900        |   |  |  |  |  |
|   |                  | Attendance at Board of Directors' meetings |   |  |  |  |  |
| 60  | 61               |  | 12 times out of 12 meetings (100%)  |  |  |  |  |
| 1-  | 38               | Brief personal hist                        | tory, position and responsibility at the Company  |  |  |  |  |
|   |                  | April 1971                                 | Entered The Fuji Bank Limited (currently Mizuho Bank, Ltd.)   |  |  |  |  |
|   |                  | February 1988                              | First Vice President of Fuji International Finance, London (currently, Mizuho International plc)      |  |  |  |  |
| 1000000 AB  |                  | October 1994                               | Director of Fuji Securities Co., Ltd. (currently Mizuho Securities Co., Ltd.)                         |  |  |  |  |
|   |                  | June 1995                                  | Managing Director of Fuji Securities Co., Ltd.  |  |  |  |  |
|   |                  | June 1996                                  | Senior Managing Director of Fuji Securities Co., Ltd.   |  |  |  |  |
|   |                  | May 1997                                   | General Manager of Kabutocho Branch of The Fuji Bank<br>Limited (currently Mizuho Bank, Ltd.)         |  |  |  |  |
|   |                  | April 2000                                 | Senior Managing Executive Officer of Fuji Securities Co., Ltd (currently Mizuho Securities Co., Ltd.) |  |  |  |  |
|   |                  | October 2000                               | Managing Executive Officer of Mizuho Securities Co., Ltd.   |  |  |  |  |
|   |                  | December 2002                              | Senior General Manager of Mizuho Securities Co., Ltd.   |  |  |  |  |
|   |                  | May 2003                                   | Senior General Manager of NSK Ltd.  |  |  |  |  |
|   |                  | June 2004                                  | Vice President of NSK Ltd.  |  |  |  |  |
|   |                  | June 2006                                  | Senior Vice President of NSK Ltd.   |  |  |  |  |
|   |                  | June 2008                                  | Executive Vice President of NSK Ltd.  |  |  |  |  |
|   |                  | June 2009                                  | Director, Representative Executive Vice President of NSK Ltd.   |  |  |  |  |
|   |                  | June 2011                                  | Special Adviser of NSK Ltd.   |  |  |  |  |
|   |                  | June 2015                                  | Outside Corporate Auditor of the Company  |  |  |  |  |
|   |                  | June 2016                                  | Outside Director of the Company (to the present)  |  |  |  |  |
| [Major conc   | current position | on]  |   |  |  |  |  |
|   |                  | litor of Daido Metal                       |   |  |  |  |  |
| [Reasons for selecting as a candidate for Outside Director and expected role]<br>Mr. Kazuo Matsuda has considerable experience and wide range of insight that he cultivated at<br>institution as well as business companies as a management executive. The Company expects h<br>appropriate opinions and valuable advice from an objective standpoint by using such knowledg<br>served as a member of the Appointment and Remuneration Advisory Committee and expressed<br>an independent standpoint. Since he has played his role in line with the expectations mentioned<br>have judged that he is qualified for the position of Outside Director of the Company, and there<br>continuously selected Mr. Matsuda as a candidate for Outside Director. |                  |  |   |  |  |  |  |

| Candidate  | (Name)                                |                       |  |                     |                   |                  |
|--|---------------------------------------|-----------------------|--|---------------------|-------------------|------------------|
| No. 10   | Ets                                   | uko Nagashima         |  | New                 | Outside           | Independent      |
|  |                                       | Date of birth         |  | August 23, 195      | 54                |                  |
|  |                                       | Number of Compa       | any shares held                              | 0                   |                   |                  |
|  |                                       | Attendance at Boa     | ard of Directors'                            | meetings as Outs    | side Corporate    | Auditor          |
|  | _                                     |                       |  | 12 1                | times out of 12   | meetings (100%)  |
| 12   | 199                                   | Brief personal hist   | tory, position an                            | d responsibility a  | t the Company     |                  |
| 1  |                                       | October 1978          | Entered De                                   | loitte Touche Tol   | nmatsu LLC        |                  |
|  | the pre-                              | July 1980             | Entered Tsukeshiba CPA Accounting Office     |                     |                   | 2                |
| - Sandaran all   | There                                 | October 1982          | Certified Public Accountant registration     |                     |                   |                  |
| and the second s |                                       | June 1988             | Established Nagashima CPA Accounting Office, |                     |                   |                  |
|  |                                       |                       | Representa                                   | tive (to the presen | nt)               |                  |
|  |                                       | April 2008            | Representa                                   | tive Partner of Ve  | eritas audit firm |                  |
|  |                                       | June 2019             | Outside Co                                   | rporate Auditor o   | of the Company    | (to the present) |
| [Major concu   | urrent position                       | ]                     |  |                     |                   |                  |
|  |                                       | ant of Nagashima C    | •  |                     |                   |                  |
|  | · · · · · · · · · · · · · · · · · · · | & Supervisory Boar    |  | BULL-DOG SAU        | ICE CO., LTD.     |                  |
|  |                                       | CO HOLDINGS Co., Ltd. |  |                     |                   |                  |
|  | 0                                     | candidate for Outsid  |  | 1 J                 | _                 |                  |
|  |                                       | specialist viewpoin   |  |                     |                   |                  |
|  |                                       | ant. The Company e    |  |                     |                   |                  |
| trom an obje   | ctive standpoir                       | nt by using such kno  | owledge. Althou                              | gh Ms. Etsuko N     | agashima is cui   | rently Outside   |

from an objective standpoint by using such knowledge. Although Ms. Etsuko Nagashima is currently Outside Corporate Auditor of the Company, we propose to newly appoint Ms. Nagashima as Outside Director, as we expect her to play the role mentioned above as Outside Director going forward. Also, after assuming the position of Outside Director, the Company plans to appoint her as a member of the Appointment and Remuneration Advisory Committee. Though Ms. Etsuko Nagashima has not been involved in corporate management in a position other than outside officer in the past, we have judged that she can appropriately perform the duties as Outside Director for the reason mentioned above. Mr. Shigeru Hayashi concurrently serves as Representative Director of Green Chemicals Co., Ltd., which handles business transactions with the Company.
 Mr. Sumitoshi Asakuma concurrently serves as Chairman of Sumitomo Bakelite (Taiwan) Co., Ltd., which engages in business transactions within a similar category as the Company and handles business transactions with the Company.
 Mr. Takashi Nakamura concurrently serves as Representative Director of S.B. Information System

Co., Ltd., which handles business transactions with the Company.

- 2. No conflict of interests exists between the Company and the candidates other than the candidates stated in 1. above.
- 3. Pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company has entered into an agreement with Mr. Hiroyuki Abe and Mr. Kazuo Matsuda to limit liability as provided for in Article 423, Paragraph 1 of the Companies Act and the maximum amount of liability shall be the amount stipulated in applicable laws and regulations. Also, the Company has entered into a similar agreement to limit liability with Ms. Etsuko Nagashima as Outside Corporate Auditor. If the appointment of Ms. Etsuko Nagashima is approved, the Company will enter into the same agreement to limit liability with Ms. Nagashima as Outside Director.
- 4. The Company has entered into a directors and officers liability insurance contract that covers all the candidates as the insured with an insurance company. The insurance contract covers damages the insured assumes when claims for damages are made against the insured as a result of the execution (including omission) of his or her duties as an officer of the Company. If this proposal is approved, the candidates will continue to be insured under the insurance contract. The insurance premiums are fully paid by the Company. Further, the Company plans to renew the insurance contract with the same content at the next renewal.
- 5. Mr. Hiroyuki Abe, Mr. Kazuo Matsuda and Ms. Etsuko Nagashima are candidates for Outside Director.
- 6. The term in office as Outside Director of Mr. Hiroyuki Abe will be six (6) years upon the conclusion of this ordinary general meeting of shareholder. Also, he had served as Outside Corporate Auditor of the Company for the period of eight (8) years before taking office as Outside Director of the Company. The term in office as Outside Director of Mr. Kazuo Matsuda will be five (5) years upon the conclusion of this ordinary general meeting of shareholders. Also, he had served as Outside Corporate Auditor of the Company for the period of one (1) year before taking office as Outside Director of the Company. Ms. Etsuko Nagashima currently serves as Outside Corporate Auditor of the Company. The term in office as Outside Corporate Auditor of Ms. Etsuko Nagashima currently serves as Outside Corporate Auditor of the company. The term in office as Outside Corporate Auditor of Ms. Etsuko Nagashima will be two (2) years upon the conclusion of this ordinary general meeting of shareholders.
- The Company has determined Mr. Hiroyuki Abe, Mr. Kazuo Matsuda and Ms. Etsuko Nagashima to be independent based on the "Criteria for Independence of Directors and Corporate Auditors" (page 14) stipulated by the Company. Further, Mr. Abe, Mr. Matsuda and Ms. Nagashima are submitted to Tokyo Stock Exchange, Inc. as independent officers.

#### Proposal No. 3 Election of one (1) Corporate Auditor and one (1) Substitute Corporate Auditor

Corporate Auditor Ms. Etsuko Nagashima will resign upon the conclusion of this ordinary general meeting of shareholders. Accordingly, we propose that you elect one (1) Corporate Auditor as a substitute.

Further, we propose that, preparing for deficiency in the legal number of corporate auditors, you elect one (1) Substitute Corporate Auditor in advance. Also, we propose that, limiting to the period prior to the assumption of office, the appointment of Substitute Corporate Auditor may be effectively withdrawn by the resolution of the Board of Directors after obtaining an approval of the Board of Corporate Auditors.

The Board of Corporate Auditors has given prior consent to the submission of this proposal.

The candidate for Corporate Auditor and the candidate for Substitute Corporate Auditor are as follows:

| Candidate  | (Name)          |  |   |                     |                 | _              |  |
|--|-----------------|--|---|---------------------|-----------------|----------------|--|
| No. 1  | Ν               | Noriko Kawate                                      |   | New                 | Outside         | Independent    |  |
|  |                 | Date of birth                                      |   | February 22, 19     | 76              |                |  |
|  |                 | Number of Company shares held 0                    |   |                     |                 |                |  |
|  |                 | Brief personal history and position at the Company |   |                     |                 |                |  |
|  |                 | April 1999   | Entered Deloitte Touche Tohmatsu LLC  |                     |                 |                |  |
|  |                 | July 2001  | Certified Public Accountant registration  |                     |                 |                |  |
|  |                 | April 2003   | Established Kawate CPA Office, Principal (to the present)                       |                     |                 |                |  |
|  |                 | August 2004  | Joined Cast Law P.C. (currently Uryu & Itoga)                                   |                     |                 |                |  |
|  |                 | November 2004                                      | Certified Tax Accountant registration   |                     |                 |                |  |
|  |                 | February 2008                                      | Established CLEA Consulting Co., Ltd., Representative Director (to the present) |                     |                 |                |  |
|  |                 | January 2009                                       |   | a Corporation       |                 |                |  |
|  |                 | November 2011                                      |   | d Public Accountai  | nt registration |                |  |
|  |                 |  |   |                     | e               | Crown) (to the |  |
| February 2015 Partner of Cast Group (currently Ca present) |                 |  |   | y Cast Global V     | Group) (to the  |                |  |
| [Major conci   | urrent position | on]  |   |                     |                 |                |  |
| Certified I  | Public Accou    | untant, Certified Tax                              | Accountant and  | d U.S. Certified Pu | blic Accountai  | nt of Kawate   |  |
| CPA Offic  | -               |  |   |                     |                 |                |  |
|  |                 | onsulting Co., Ltd.                                |   |                     |                 |                |  |
|  | Cast Global     | -  |   |                     |                 |                |  |
|  | irector of Ic   |  |   |                     |                 |                |  |
|  |                 | a candidate for Out                                |   |                     |                 |                |  |
|  |                 | awate to utilize her s                             |   |                     |                 |                |  |
|  |                 | t and wide range of i                              |   |                     |                 | gement for the |  |
| audits of the  | Company, v      | ve propose to newly                                | appoint her as  | Outside Corporate   | Auditor.        |                |  |

Candidate for Corporate Auditor

Notes: 1. No conflict of interests exists between the Company and the candidate.

- 2. If the appointment of Ms. Noriko Kawate is approved, pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company intends to enter into an agreement with Ms. Noriko Kawate to limit liability as provided for in Article 423, Paragraph 1 of the Companies Act and the maximum amount of liability shall be the amount stipulated in applicable laws and regulations.
- 3. The Company has entered into a directors and officers liability insurance contract that covers Corporate Auditors as the insured with an insurance company. The insurance contract covers damages the insured assumes when claims for damages are made against the insured as a result of the execution (including omission) of his or her duties as an officer of the Company. If the appointment of Ms. Noriko Kawate is approved, Ms. Kawate will become the insured under the insurance contract. The insurance premiums are fully paid by the Company. Further, the Company plans to renew the insurance contract with the same content at the next renewal.
- 4. Ms. Noriko Kawate is a candidate for Outside Corporate Auditor.

5. The Company has determined Ms. Noriko Kawate to be independent based on the "Criteria for Independence of Directors and Corporate Auditors" (page 14) stipulated by the Company. Further, Ms. Noriko Kawate is submitted to Tokyo Stock Exchange, Inc. as an independent officer.

Candidate for Substitute Corporate Auditor

| Candidate     | (Name)   |  |             |  |  |  |  |
|---------------|--|--|-------------|--|--|--|--|
| No. 2         | Setsuko Yufu   | Outside  | Independent |  |  |  |  |
| 1660          | Date of birth March 2  | 8, 1952  |             |  |  |  |  |
|               | Number of Company shares held 0                              | Number of Company shares held 0                    |             |  |  |  |  |
|               | Brief personal history and position at the Co                | Brief personal history and position at the Company |             |  |  |  |  |
| 11 -0         | April 1981 Lawyer registration                               |  |             |  |  |  |  |
|               | January 2002 Senior Partner of Atsu                          | Senior Partner of Atsumi & Sakai (to the present)  |             |  |  |  |  |
| [Major concu  | urrent position]   |  |             |  |  |  |  |
| 2 5           | Atsumi & Sakai   |  |             |  |  |  |  |
| •             | upervisory Board Member of Panasonic Corporation             |  |             |  |  |  |  |
|               | selecting as a candidate for Substitute Outside Corporate    | Auditor]   |             |  |  |  |  |
| We propose t  | o appoint Ms. Setsuko Yufu as Substitute Outside Corpora     | ate Auditor, as she has sp                         | pecialist   |  |  |  |  |
|               | a lawyer and wide range of insight relating to managemen     |  |             |  |  |  |  |
| corporate ma  | nagement in a position other than outside officer in the pas | st, we have judged that                            | she can     |  |  |  |  |
| appropriately | perform the duties as Outside Corporate Auditor for the re-  | eason mentioned above                              |             |  |  |  |  |

Notes: 1. No conflict of interests exists between the Company and the candidate.

- 2. If the Substitute Corporate Auditor assumes the office of Outside Corporate Auditor after approval of this proposal, pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company intends to enter into an agreement with Ms. Setsuko Yufu to limit liability as provided for in Article 423, Paragraph 1 of the Companies Act and the maximum amount of liability shall be the amount stipulated in applicable laws and regulations.
- 3. The Company has entered into a directors and officers liability insurance contract that covers Corporate Auditors as the insured with an insurance company. The insurance contract covers damages the insured assumes when claims for damages are made against the insured as a result of the execution (including omission) of his or her duties as an officer of the Company. The insurance premiums are fully paid by the Company. If the Substitute Corporate Auditor assumes the office of Outside Corporate Auditor after approval of this proposal, Ms. Setsuko Yufu will become the insured under the insurance contract. Further, the Company plans to renew the insurance contract with the same contents at the next renewal.
- 4. Ms. Setsuko Yufu is a candidate for Outside Corporate Auditor.
- 5. The Company has determined Ms. Setsuko Yufu to be independent based on the "Criteria for Independence of Directors and Corporate Auditors" (page 14) stipulated by the Company. Further, Ms. Yufu satisfies the requirements of independent officers stipulated by Tokyo Stock Exchange, Inc.

# (Reference)

The Company has stipulated the criteria on the independence of Directors and Corporate Auditors as follows for the determination of their independence.

Criteria for Independence of Directors and Corporate Auditors

The criteria determining the independence of Directors and Corporate Auditors shall be as follows:

- 1. A Director or a Corporate Auditor shall satisfy the requirements for an outside officer as stipulated by the Companies Act and shall not fall under any of the following in order to be deemed independent.
  - (1) A major business partner of the Company (within the past five (5) years)
    - An individual whose business accounts for 2% or more of the Company's annual consolidated revenue for the most recent fiscal year (in the case of a corporation or a group, an executive officer thereof (including an adviser or any other corporate officer)).
    - In the case of an individual who has left the position as an executive officer of a major business partner, an individual with less than five (5) years since his/her departure from office.
    - In the case of an individual whose major business partner is the Company, determination shall be made based on the actual business status.
  - (2) Attorneys, certified public accountants, tax accountants, and other consultants and professionals
    - An individual who is receiving an annual amount of 10 million yen or more from the Company in money or any other property benefit other than Director's or Corporate Auditor's compensations (including any individual belonging to a group such as a law firm, an audit corporation, a tax accounting firm, a consulting firm, or any other corporation or association).
    - An individual receiving an annual amount of 10 million yen or more from the Company in donation or subsidy (including a board member or any other executive officer of a corporation, association or any other group).
  - (3) Major Shareholders
    - An individual whose shares account for 10% or more of the voting rights (in the case of a corporation or a group, an executive officer thereof (including an adviser or any other corporate officer)).
    - An individual who was an executive officer of an aforementioned corporation or any other group during the past five (5) years.
  - (4) Relatives
    - A spouse, or a second-degree or a closer relative of an executive officer of the Company group.
    - The independence of the spouse, or the second-degree or the closer relative of an individual falling under any of (1) through (3) shall be determined based on the actual situation.
- 2. When there are doubts concerning independence due to attributes other than those listed in 1. above, the Board of Directors shall determine independence on a case-by-case basis.